



Large-Scale Scrum: More with LeSS (Addison-Wesley Signature Series (Cohn))

Craig Larman, Bas Vodde

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Rather than asking, “How can we do *agile* at scale in our big complex organization?” a different and deeper question is, “How can we have the same simple structure that Scrum offers for the organization, and *be agile* at scale rather than do agile?” This profound insight is at the heart of LeSS (Large-Scale Scrum). In ***Large-Scale Scrum: More with LeSS***, Craig Larman and Bas Vodde have distilled over a decade of experience in large-scale LeSS adoptions towards a simpler organization that delivers *more flexibility with less complexity, more value with less waste, and more purpose with less prescription*.

Targeted to anyone involved in large-scale development, ***Large-Scale Scrum: More with LeSS*** offers straight-to-the-point guides for how to be agile at scale, with LeSS. It will clearly guide you to:

- Adopt LeSS
- Structure a large development organization for customer value
- Clarify the role of management and ScrumMaster
- Define what is your product, and why?
- Be a great Product Owner
- Work with multiple whole-product focused feature teams in one Sprint that produces a shippable product
- Coordinate and integrate between teams
- Work with multi-site teams

This is the go-to resource for large-scale organizations to *be agile*.

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